AGENDA

THE UNIVERSITY OF WEST FLORIDA
SPECIAL BOARD OF TRUSTEES MEETING
November 6, 2019
9:00 a.m. CT

University of West Florida
UWF Conference Center, Bldg. 22
11000 University Parkway, Pensacola, FL 32514

I. Call to Order/Roll Call ................................................... Mort O’Sullivan, Chair

II. Chair’s Greeting ............................................................... Mort O’Sullivan

III. Public Comment

IV. Action Items:
1. Approval of UWF Foundation Board of Directors Appointment
2. Approval of the Memorandum of Understanding For a One-Time Wage Action Agreed Upon Between the Florida Police Benevolent Association, Inc. (PBA) and University of West Florida
3. Approval of Revisions to Article 22 – Wages of the Collective Bargaining Agreement between the Florida Police Benevolent Association, Inc. (PBA) and University of West Florida
4. Memorandum of Understanding between Florida Police Benevolent Association, Inc. (PBA) and University of West Florida
5. Approval of Memorandum of Understanding between American Federation of State, County and Municipal Employees (AFSCME) and University of West Florida
6. Approval of Amendments to President’s Contract
V. Information Items:
   1. Report from the BOT Officer Nominations Ad Hoc Committee
   2. Formation of Ad Hoc Committee to Review BOT Bylaws

VI. Other Business

Adjournment
Action Item

UWF Board of Trustees Meeting
Special Full Board Meeting
November 6, 2019

Issue/Agenda Recommendation: Approval of UWF Foundation Board of Directors Appointment

Proposed Action: Approve new appointment for UWF Foundation Board of Directors – Faculty Senate (VP) Representative

Background Information: To comply with new legislation section 1004.28 (3), Florida Statutes, was amended in relation to DSO Board appointments as of March 11, 2018. Directors other than the UWF Board of Trustees Chair’s appointment and the President or her designee coming onboard after March 11, 2018 must now be approved by the UWF Board of Trustees. The following UWF Foundation board appointment is being presented for approval:

New Board Appointment:

Dr. Matthew Crow
Faculty Senate VP Rep: Term 11/06/19 – 06/30/2021

Implementation Plan: Effective immediately upon UWF Board of Trustees approval.

Fiscal Implications: N/A

Supporting documents: Bylaws of UWF Foundation, Inc., BOT approved June 5, 2018;

Prepared by: Geri Battist, Executive Specialist Office of the Vice President University Advancement, (850) 474-3306; gbattist@uwf.edu

Facilitator/Presenter: Howard J. Reddy, Vice President for University Advancement President, UWF Foundation, Inc.
BYLAWS OF
UNIVERSITY OF WEST FLORIDA FOUNDATION, INC.

ARTICLE I

MISSION

The mission of the University of West Florida Foundation, Inc. (the “Foundation”) is to exclusively support and enhance the University of West Florida’s mission of teaching, research, and service as determined by the University of West Florida Board of Trustees, by encouraging alumni and friends to provide private funds and other resources for the University's benefit, managing those assets, providing volunteer leadership in support of the University’s objectives, and performing all business-related matters to accomplish these purposes.

ARTICLE II

BOARD OF DIRECTORS

The Articles of Incorporation refer to the governing body of the Foundation as the Board of Trustees. In order to distinguish the governing body of the Foundation from the University of West Florida Board of Trustees, the governing body of the Foundation is referred to herein as the Board of Directors and its members as Directors.

Section 2.01. Number of Directors.

The number of Elected Directors must be no fewer than five (5) or more than twenty-two (22), selected in the manner prescribed in these Bylaws. The total number of Directors, Elected and Ex Officio, shall not exceed 28.

Section 2.02. Elected Directors.

Ten of the Elected Directors shall be elected upon nomination of the President of the University of West Florida (“University”). Two of the Elected Directors shall be elected upon
nomination by the Alumni Association from its membership. Barring unforeseen circumstances, the remaining ten of the Elected Directors shall be elected by the Elected Directors at the last quarterly noticed meeting of the fiscal year of the Board of Directors. All Elected Directors must then be approved by the University of West Florida Board of Trustees.

Section 2.03. Ex Officio Directors.

*Ex Officio* Directors include the following: (i) one representative of the University of West Florida Board of Trustees (“BOT”), as designated by the BOT Chair; (ii) the President of the University; (iii) the Vice President of the Faculty Senate of the University; (iv) one student representative from the Student Government Association (“SGA”) of the University, as designated by the SGA President; (v) the Immediate Past Chair of the Foundation Board, and (vi) the President of the Alumni Association. *Ex Officio* Directors are entitled to a vote upon all matters, except the election of Elected Directors and officers of the corporation. With the exception of (i) the representative of the University of West Florida Board of Trustees and (ii) the President of the University, all *Ex Officio* Directors must be approved by the University of West Florida Board of Trustees.

Section 2.04. Terms of Office.

(a) *Terms*. The term of office of Elected Directors is four (4) years.

(b) *Term Limits*. Elected Directors cannot serve more than two (2) consecutive terms unless the Director is (1) serving as Chair or Vice Chair or (2) has served an initial partial term. *Serving as Chair or Vice Chair*: Then the Elected Director’s term of office is extended to include the time in which the Director serves as Chair or Vice Chair. *Serving an initial partial term*: Only full 4- year terms will be counted toward term limits. In the event a vacancy is filled before the expiration of the term, the
remainder of that term shall not count against the term limits imposed by these Bylaws.

(c) *Staggered Terms.* The terms of office of Elected Directors shall be staggered so that approximately one fourth of the Directors’ terms are elected each year.

(d) *Initial Board.* The initial Directors shall serve until the first election held under the provisions of the Articles of Incorporation and Bylaws of the Foundation. It shall be the duty of the Board of Directors to determine the class of Elected Directors into which each such Director shall be placed and to arrange for the election of additional Directors for each class as provided herein. As the terms of the present Directors expire, the terms of their successors shall be adjusted so as to permit the orderly rotation of Directors thereafter as provided in subsection (b) of this Section.

(e) *Resignation.* A Director may resign at any time by submitting a written resignation to the Chair of the Board of Directors, with a copy to the President of the Foundation.

(f) *Removal.* An Elected Director may be removed by a two-thirds vote of the Elected Directors present at a duly noticed meeting at which there is a quorum, whenever in the Board’s judgment, the interests of the Foundation would be best served. Any Director may be removed for cause by the University President after consultation the Executive Committee of the Foundation.

**Section 2.05. Vacancies.**

(a) *Filling Vacancies.* When vacancies occur on the Board or among the Officers, the vacancy shall be filled by the Board for the unexpired term in the same manner as provided for in Section 2.02 of these Bylaws, for the class of Directors in which the
vacancy occurs. Unless the vacancy occurs in the Director position held by the representative of the University of West Florida Board of Trustees or by the President of the University, every appointment to fill the vacancy of a Director is subject to approval by the University of West Florida Board of Trustees.

Section 2.06. Responsibilities of Directors.

The responsibilities of all Directors include the following duties:

(i) Fulfill the primary duties of UWF Foundation Directors as described in the currently adopted UWF Foundation Board of Directors Position Description.

(ii) Perform such other duties as may be required from time to time for the operation and governance of the Foundation.

Section 2.07. Compensation.

While board members provide an invaluable service to the Foundation, University, and community, there shall be no compensation for Board service of Elected Directors or Ex Officio Directors by the Foundation. However, reimbursement of out-of-pocket expenses and funding for supplemental compensation of the University President are allowed.

ARTICLE III

MEETINGS OF THE BOARD OF DIRECTORS

Section 3.01. Meetings.

(a) Regular meetings. The Board of Directors shall meet quarterly, barring any unforeseen circumstances. At each meeting, the Board shall hear all committee reports, consider any committee action items, and conduct the general business of the Foundation, as needed. The time and place shall be determined by the Chair of the
Foundation Board of Directors in consultation with the President of the Foundation and Chief Financial Officer (CFO).

(b) Special meetings. Special meetings may be called by the President of the Foundation or by one-fourth of the voting interests of the Elected Directors upon written notice in accordance with subsection (c) below.

(c) Notice to Individual Directors. Written notice to all Directors and Foundation staff to the Board must state the date, time, place of the meeting, and purpose of the meeting, and must be provided to the address provided. Electronic delivery of notices to Directors can be utilized unless a Director requests another means of delivery of notice. Any such notice must be provided to Directors not less than fourteen (14) days if a regular meeting and not less than ten (10) days before the meeting to which the notice pertains. Public notice of all meetings shall be provided as required by Florida law.

(d) Waiver of Notice to Individual Directors. The Directors may waive notice of any meeting or the purposes of the meeting. When a quorum is present at any meeting, a waiver of notice of the meeting or the purposes of the meeting can be authorized by a majority of all Directors present at the meeting, and the waiver shall be as effective and have the same force and effect as though all Directors had waived the notice requirements; provided, however, notice to the public must be adequate to satisfy the requirements of Florida law.

Section 3.02. Quorum.
One third of all Directors shall constitute a quorum at any meeting of the Board of Directors and all questions shall be determined by a majority vote of those present at a duly noticed meeting, unless otherwise provided in these Bylaws.

**Section 3.03. Conduct of Meeting.**

(a) *Order of Business.* The order of business at all meetings of the Board of Directors shall be as follows unless otherwise determined by the Chair or a majority of the Directors present:

- University of West Florida Foundation, Inc.
  Board of Directors Meeting
  Location/Time

**Agenda**

- Opening Remarks / Announcements  
  BOD Chair
- Call to Order / Agenda  
  BOD Chair
- Roll Call / Quorum / Approval of Minutes  
  BOD Secretary

**Information Reports**

- University Update  
  UWF President (or designee)
- Development/ Campaign  
  VP Univ Adv/Pres, FND
- Alumni  
  Alumni Association President
- Foundation Business Operations  
  Chief Financial Officer, Foundation

**Committee/Officers’ Reports**

- Executive Committee  
  BOD Chair
- Investment Committee  
  Committee Chair
- Audit/Budget Committee  
  BOD Treasurer
- Nominating Committee  
  BOD Immediate Past Chair
- Grant Committee  
  Committee Chair

**Other Business**  
BOD Chair

(b) *Chair of Meetings.* The Chair of the Foundation Board of Directors, or in his or her absence, the Vice Chair of the Foundation Board of Directors, shall act as Chair of all meetings of the Board of Directors. In the absence of the Chair of the Foundation
Board of Directors and Vice Chair from any meeting, the Board may appoint any member to act as Chair. The Foundation Secretary shall act as secretary of all meetings of the Board of Directors, but in the event of his or her absence from any meeting, the presiding officer may appoint any person to act as Secretary of the meeting.

(c) Minutes. Minutes must be kept of all meetings, and available for inspection by any person at reasonable times and in compliance with Florida law.

ARTICLE IV

COMMITTEES

All Committees shall be duly noticed and minutes shall be kept as provided in Article III of these Bylaws.

Section 4.01. Standing Committees Generally. The Executive Committee, the Audit/Budget Committee, the Investment Committee, the Nominating Committee, and the Grant Committee are the standing committees of the Foundation, with the duties and responsibilities as indicated by these Bylaws. Under no circumstances will a quorum consist of fewer than three Board members. The Board may override any decision made by a standing committee by a majority of votes at a duly noticed meeting of the Board of Directors, unless otherwise provided in these Bylaws. If needed, a Waiver of Notice to Individual Directors for committee meetings can be authorized in the same manner as provided for in Section 3.01(d) of these Bylaws. Committee meeting shall be held with the frequency necessary to fulfill their governance and fiduciary responsibility to the Board, typically, a minimum of two to four times per year. Special meetings may be called at the discretion of the committee chair in consultation with Foundation staff.
Section 4.02. Executive Committee.

(a) Membership. The Executive Committee of the Board of Directors shall consist of the following eight (8) Directors: the Chair of the Foundation Board of Directors who shall be Chair of the Executive Committee; the Vice Chair of the Foundation Board of Directors; the President of the University or designee; a representative of the BOT, as designated by the BOT; the immediate Past Chair of the Foundation; the President of the UWF Alumni Association; the Foundation Secretary; and the Foundation Treasurer.

(b) Meetings. The Executive Committee shall meet at the call of the Foundation Chair. The presence of three members shall constitute a quorum. The affirmative vote of three (3) members of the Executive Committee is necessary for the adoption of any resolution or the approval of any action. No revision or alteration by the Board of Directors of action taken at the Executive Committee shall affect the rights of third parties.

(c) Powers. The Executive Committee shall have and may exercise all powers and authority of the Board of Directors when the Board is not in session, including: (i) filling all unexpired terms on the Board of Directors if not in conflict with the provisions of these Bylaws and subject to approval by the University of West Florida Board of Trustees; (ii) making funding decisions after reviewing the Board of Trustees’ due diligence with respect to the President’s compensation; (iii) follow a process in keeping with IRS regulations for determining compensation of the following persons to include a review and approval of comparability data and contemporaneous substantiation of the deliberation and decision for the Foundation’s
President, CFO, CEO or top management official and other officers and key employees of the organization; and (iv) taking such other action as may be required from time to time for the expeditious operation of the Foundation. However, the Executive Committee shall have no authority to alter, amend or repeal the Foundation Articles of Incorporation or the Foundation Bylaws. The powers and authority of the Executive Committee are subject to the full Board of Directors being unable to meet in a timely manner to conduct business of the Foundation. The powers and authority granted to the Executive Committee is further subject to such restrictions or limitations as the Board of Directors may from time to time specify by Resolution. All actions of the Executive Committee shall be reported in writing to the Directors individually within thirty (30) days after such action is taken, or at a meeting of the Board of Directors if a meeting is held within thirty (30) days of such action. Minutes of the Executive Committee shall be included as an information item in the Executive Committee report at the next occurring regular meeting of the Board of Directors.

(d) *Non-Cash Gifts.* The Executive Committee shall accept non-cash gifts in accordance with Foundation Gift Acceptance policy. The nature and acceptance of non-cash gifts with a value greater than $10,000 or having a related cost to the Foundation shall be reported to the Board of Directors at its next meeting. The Executive Committee shall review and amend for approval by the full Board, as necessary, the Foundation Gift Acceptance Policy no less than every 3 years.

(e) *BOG Regulations.* The Executive Committee shall periodically, review and ensure that the Foundation is in compliance with the requirements established under Board
of Governors Regulation 9.011, University Direct Support Organizations and Health
Services Support Organizations and Rule 6C6-5.016, Florida Administrative Code;
Section 1004.28, Florida Statutes; as these may be amended.

(f) **Board Action.** The Board of Directors may override or negate any Executive
Committee action by a majority vote of the Directors present at a duly noticed
meeting of the Board of Directors, subject to subsection (b) above.

**Section 4.03. Audit/Budget Committee.**

The Audit/Budget Committee shall consist of no fewer than six (6) Directors with the
Foundation Treasurer acting as Chair of the Committee. The Committee shall adhere to the
Audit/Budget Committee Charter and all the requirements therein. The Committee shall prepare
an annual Foundation budget for review and approval by the Board of Directors. The
Committee shall conduct a process for the selection of the independent auditor for
recommendation to the Board of Directors. The Committee will review the annual audit and,
upon completion, recommend the audited financial statement for approval of by the Foundation
Board. The Committee shall review spending proposals (except as specifically described
elsewhere in these Bylaws) and review no less than every five years the Foundation Spending
Policy and the Audit/Budget Committee Charter to make recommendations to the Board of
Directors in this regard.

**Section 4.04. Investment Committee.**

The Investment Committee shall consist of no fewer than six (6) Directors with the Chair
appointed by the Board Chair and meet no less than four (4) times per year. The Committee
shall adhere to and act within the Board approved Investment Policy and all the requirements
therein. The Committee shall conduct a process for the selection of the investment consultant for
recommendation to the Board of Directors. The Investment Committee in consultation with the investment advisor shall determine investment goals and objectives of the Foundation; review performance in relation to established goals; implement investment of all Foundation funds; and report in writing quarterly to the Board of Directors. The Investment Committee is authorized to act on behalf of the Foundation and the Board to undertake rebalancing of the portfolio within the approved investment targets and managers. The Investment Committee shall have the power to change investment managers on behalf of the Board of Directors within the approved Investment Policy guidelines, but only after performing required due diligence and consultation with the investment consultant. However, all changes undertaken to rebalance the portfolio and/or changes in investment managers will be reported to the Board of Directors within 30 days. All changes to the Investment Policy must be approved by the Board of Directors before being implemented. The Investment Committee shall fully explain any proposed new types of investments to the Board. If the Board of Directors approves the new types of investments, these investments shall be incorporated into the Investment Policy, including the percentage of the portfolio to be invested in the new types of investments, and mechanisms for quarterly performance monitoring by the Investment Committee.

Section 4.05. Nominating Committee.

The Nominating Committee shall consist of no fewer than six (6) Directors with the Foundation’s Immediate Past Chair acting as its Chair. Through the efforts of the Nominating Committee, the Board has an obligation to build a competent board and articulate prerequisites for candidates, orient and mentor new members, and periodically and comprehensively evaluate their own performance. Recommendations for potential nominees shall be submitted to the Nominating Committee no later than the end of January or as stated by the board approved
policy. In keeping with the Board approved nominating process and Board of Director Position
Description, the Nominating Committee shall meet and nominate Directors as well as the officers
of the Foundation. All such nominations are to be advanced to the President of the Foundation
of the Foundation thirty (30) days prior to the Board’s June meeting. The Nominating
Committee shall review and amend, as necessary, the nominating process and Board of Director
Position Description no less than every 3 years.

Section 4.06. Grant Committee.

The Grant Committee shall consist of no fewer than six (6) Directors. The Grant Committee shall be chaired by a Director appointed by the Chair of the Board.

Section 4.07. Ad Hoc Committees.

Ad hoc committees may be created by the Board to perform a specific task that is not
within the purview of a Standing Committee. Ad hoc committees may investigate or research a
matter, or carry out an action adopted by the Board. The composition and duties of ad hoc
committees shall be determined by the Board. Ad hoc committees may be comprised of as few
as one Director working with Foundation staff.

ARTICLE V

EXECUTIVE ADMINISTRATION AND OFFICERS

Section 5.01. President

The President of the UWF Foundation is selected by the President of the University in
accordance with Florida law and University policy. The Foundation President reports directly to
the President of the University. The President of the University of West Florida Foundation is
the chief executive officer of the UWF Foundation, Inc., and also serves as Vice President for
University Advancement for the University of West Florida. The Foundation President sets the
vision and guides the Foundation strategically with oversight from the UWF Foundation Board of Directors and in alignment with the University’s mission. Additionally, the President is responsible for overseeing Board development and orientation activities for Directors. The President works collaboratively with the Foundation Board of Directors and Chair of the Foundation Board of Directors, as well as the leaders throughout the University to ensure that all activities and resources are aligned with the University’s priorities. The President of the Foundation leads, develops and oversees university-wide development/fundraising and secures private support for the benefit of the University and its mission. This person is responsible for activities constituting effective and trustworthy stewardship of UWF’s assets, including effective governance of the investment portfolio.

Section 5.02. Chief Financial Officer.

(a) Selection. The Chief Financial Officer of the Foundation is selected by the Vice President of University Advancement in accordance with Florida law and University policy. The Chief Financial Officer reports to the Vice President of University Advancement.

(b) Duties. The Chief Financial Officer shall be responsible for the management of the affairs of the Foundation and is authorized to accept gifts pursuant to the Foundation Gift Acceptance policy, collect revenues, and make routine expenditures as may be delegated to him or her by the Vice President of University Advancement. The Chief Financial Officer shall advise, inform, and serve as a key liaison to the Board of Directors, especially with respect to business and fiduciary matters. The Chief Financial Officer, in concert with the Foundation President, shall be responsible for implementing Foundation policies and actions taken by the Board of Directors.
Section 5.03. Chair.

The Foundation Board Chair shall preside at all meetings of the Board of Directors, including the Executive Committee, and shall do and perform such other duties as from time to time may be assigned to the Chair by the Board of Directors. The Chair’s term of office shall be two years or until a successor is chosen and qualifies.

Section 5.04. Vice Chair.

The Foundation Board Vice Chair shall preside at all meetings and perform the duties of the Chair in the absence of the Chair. The Vice Chair shall have full authority to act for the Chair in the Chair’s absence or incapacity. The Vice Chair’s term of office is two years or until a successor is chosen and qualifies.

Section 5.05. Secretary.

The Foundation Board Secretary or designee shall keep the minutes of all meetings of the Board of Directors and the Executive Committee. As may be required, the Secretary may sign with the Chair all contracts authorized by the Board of Directors in the name of the Foundation, and if required, affix the seal of the Foundation. The Secretary shall be responsible for working with the President and Chief Financial Officer to maintain compliance with Florida law and regulations related to the retention and availability of Foundation records as may be required by Florida law. Within the limits of the term of their appointment, the Secretary’s term of office is two years, or until a successor is chosen and qualifies.

Section 5.06. Treasurer.

The Foundation Board Treasurer shall review the fiscal affairs of the Foundation and serve as the Chair of the Audit/Budget Committee. The Treasurer shall review all disbursements made by the Foundation. The Treasurer shall, with the assistance of the Chief Financial Officer,
prepare financial reports to the Board of Directors for each regular meeting of the Board, or as may be required by the Board or Executive Committee. The Treasurer shall report the actions taken by the Audit/Budget Committee to the Board. Within the limits of the term of their appointment, the Treasurer’s term of office is two years, or until a successor is chosen and qualifies.

Section 5.07. Absence or Incapacity of Officers.

In the event of absence, inability, or refusal to act of any officer of the Foundation, the Board of Directors may appoint another Director to perform the officer’s respective duties.

Section 5.08. Bond.

Each officer, the President of the Foundation and Chief Financial Officer, if authorized to collect, hold, or disburse funds of the Foundation, shall be bonded for the faithful discharge of his or her duties, the adequacy of which shall be determined by the Executive Committee. The Foundation shall pay for the bonds.

Section 5.09. Directors and Officers Liability Insurance.

The Foundation shall maintain Directors and Officers Liability Insurance on behalf of the Board.

ARTICLE VI

DUTIES OF THE UNIVERSITY

Section 6.01. University of West Florida Resources.

The University President or designee shall have the following powers and duties related to University resources:

(i) Monitor and control the use of University resources by the Foundation.
(ii) Establish fundraising priorities that are consistent with the University’s Mission and ensure coordination of all fundraising activities among all direct support organizations of the University.

(iii) Control the use of the University name by the Foundation.

(iv) Monitor compliance of the Foundation with federal and State laws and regulations.

(v) The University Board of Trustees or designee shall review and approve the Foundation’s annual operating budget prepared by the Foundation’s Audit/Budget Committee and approved by the Foundation Board of Directors.

(vi) Approve contributions of funds or supplements to support Intercollegiate Athletics.

ARTICLE VII

CHARTER DIRECTORS

Section 7.01. Original Charter Directors.

The Charter Directors of the University of West Florida Foundation, Inc. shall include all members of the Board of Directors as of December 20, 1972, and the original group elected by the Board to Charter membership. No additions may be made to this group which has distinguished itself for its leadership, financial support, and the demonstrated character and achievements of its membership.

Section 7.02. Eligibility for Service.

The Charter Directors shall be eligible to serve on committees established by the Board of Directors for the conduct of the affairs of the Foundation. They may be consulted individually or collectively by the President of the University, Chair of the Foundation Board of Directors, or the Board of Directors upon important matters or policy relating to the purposes of the
Foundation or the objectives of the University. They shall perform such other functions as the Board of Directors may from time to time designate.

ARTICLE VIII

UNIVERSITY OF WEST FLORIDA FOUNDATION FELLOWS

Section 8.01. Fellows

The persons constituting the University of West Florida Foundation Fellows shall be elected upon the nomination of the Board of Directors of the Foundation and confirmation by the President of The University of West Florida. Their number shall be limited only by the high standards to be used in their selection to assure that this honor be extended to persons of merit and distinction.

Section 8.02. Nomination Process

Board members wanting to recommend individuals for membership as a Foundation Fellows should contact the President of the Foundation. The Chair of the Foundation Board will identify the appropriate standing or ad hoc committee to review the nomination(s). Throughout the nomination process, the nominator retains responsibility for presenting a strong case for the nominee’s induction.

Section 8.03. Nomination Criteria

When considering potential Foundation Fellows, those involved in the nomination and confirmation process should consider the following qualifications:

- Service on the Foundation Board (both quality and quantity)
- Service to the university (including, but not limited to, service on other university boards, employment at the university, etc.)
• Support of the university (including, but not limited to, contributions of time and financial resources)

• Other as deemed appropriate by the Foundation Board.

Section 8.04. Duties

The University of West Florida Foundation Fellows shall have no fixed duties but they may be consulted, individually or collectively, by the President of The University of West Florida, the Chair of the Foundation Board of Directors, or the Board of Directors on important matters of policy related to the purposes of the Foundation or the objectives of the University. Fellows may also be called upon to act as ambassadors for the Foundation at various university and community functions.

Section 8.05. Meetings

The Chair of the Foundation Board of Directors and the President of The University of West Florida may at any time jointly call a special meeting of the Foundation Fellows for the purpose of obtaining their advice and counsel, but it shall not be mandatory to call any such meeting. The agenda for such meetings shall be prepared jointly by the President of the Foundation and the President of the University.

Section 8.06. Nonbinding nature of advice

The University of West Florida Foundation Fellows may, subject to the Articles of Incorporation and these bylaws, communicate their suggestions, advice and counsel to the Board of Directors and to the President of The University of West Florida. While the advice of the Foundation Fellows is nonbinding on the Foundation Board and the University administration, any advice and counsel given by the Foundation Fellows shall be duly considered by the Board
of Directors and the President of the Foundation in determining any matters of policy or in the transaction of any business to which the advice and counsel pertains.

**ARTICLE IX**

**SEAL**

The seal of the Foundation shall be inscribed with the words “University of West Florida Foundation, Inc.,” the figures “1965,” and the words “Corporation Not For Profit.”

**ARTICLE X**

**COMPLIANCE WITH FOUNDATION BOARD POLICIES**

**Section 10.01. Conflict of Interest Policy.**

The purpose of a conflict of interest policy is to protect the Foundation's interests when entering into a transaction or arrangement that might benefit the private interests of an Officer, Director, Charter Director, or Foundation Fellow. All Board members are responsible for maintaining updated conflict of interest forms in compliance with the Foundation Board Conflict of Interest Policy. The Executive Committee will monitor overall Board compliance with the policy and state and federal regulations.

**Section 10.02. Whistleblower Policy.**

The Foundation strives to maintain the highest level of stewardship. Directors and employees are expected to observe the applicable provisions of the Code of Ethics for Public Officers and Employees, Part III of Chapter 112, Florida Statutes, and are herein advised that fraudulent and other wrongful acts will not be tolerated. In accordance with this goal the Foundation subscribes to all applicable University and State of Florida policies regarding the protection of whistleblowers. If any employee reasonably believes that some policy, practice, or
activity of the Foundation is in violation of law, a written complaint must be filed by that employee with the Chair, or Vice Chair, of the Foundation Board of Directors.

It is the intent of Foundation to adhere to all laws and regulations that apply to the organization and the underlying purpose of this policy is to support the organization’s goal of legal compliance. The support of all Directors and employees is necessary to achieving compliance with various laws and regulations. An employee or Director is protected from retaliation if the person brings the alleged unlawful activity, policy, or practice to the attention of the Chair, or Vice Chair, of the Foundation Board of Directors and provides the Foundation with a reasonable opportunity to investigate and correct the alleged unlawful activity. The protection described below is available to employees that comply with this requirement.

The Foundation will not retaliate against an employee or Director who in good faith has made a protest or raised a complaint against some practice of the Foundation, Director, or of another individual or entity with whom the Foundation has a business relationship, on the basis of a reasonable belief that the practice is in violation of law, or a clear mandate of public policy. The Foundation will not retaliate against persons who disclose or threaten to disclose to a supervisor or a public body, any activity, policy, or practice of the Foundation or a Director thereof that the person reasonably believes is in violation of a law, or a rule, or regulation mandated pursuant to law or is in violation of a clear mandate of public policy concerning the health, safety, welfare, of the Foundation or the University.

If the Chair, or Vice Chair, of the Foundation Board of Directors receives a complaint in accordance with this policy, the Chair, or Vice Chair, of the Foundation Board of Directors has a duty to investigate the complaint and, if deemed legitimate or likely so, to rectify the situation or take appropriate and immediate steps to begin to rectify the situation.
Section 10.03. Document Retention.

The Foundation shall comply with all applicable Foundation, University, State of Florida, and federal laws, regulations, and policies regarding document retention and destruction. Documents shall never be destroyed or removed for illicit or unethical purposes.

Section 10.04. Other Approved Policies.

Board members will comply with all other such policies as may be adopted by the Board from time to time to remain in compliance with best practices, laws, or regulations.

ARTICLE XI

CONFIDENTIALITY AND DISCLOSURE OF DOCUMENTS

As stated in Florida Statutes Section 1004.28, as it may be amended, certain Foundation records are confidential and exempt from Florida public records laws. Upon receipt of a request for records, the Foundation will provide financial information such as expenditures from Foundation funds, documentation regarding completed business transactions, information about the management of Foundation assets, and information required to be disclosed by the Internal Revenue Code or other applicable law. The Foundation will furnish this information in a format reasonably responsive to the request, at a reasonable cost to the requesting party. The Foundation will not, however, release any record or information that includes personal or financial information about a donor, prospective donor, alumnus, volunteer, or employee, unless otherwise required by law. All fundraising activities undertaken by University staff, faculty, or students, or by volunteers, are undertaken on behalf of the Foundation. All documents associated with such activities in possession of any University staff, faculty, or student, or any volunteer, are records of the Foundation and are confidential as provided by law.

ARTICLE XII
AMENDMENTS

These Bylaws may be altered, amended, rescinded, or repealed at any duly noticed regular or special meeting of the Board of Directors by the affirmative vote of a majority of the members of the Board present. Any amendments to these Bylaws shall be approved by the BOT as may be required by Florida law, regulation, or policy.

Revised: July, 2003
Adopted by UWF Foundation Board of Directors: September 26, 2003
Approved by UWF Trustees: May 21, 2004
Revised: June, 2005
Adopted by UWF Foundation Board of Directors: June 10, 2005
Approved by UWF Trustees: June 10, 2005
Revised and Adopted: December 8, 2005
Approved by UWF Board of Trustees: December 9, 2005
Revised and Adopted: December 10, 2009
Approved by UWF Board of Trustees: March 5, 2010
Revised and Adopted: June 12, 2014
Approved by UWF Board of Trustees: June 12, 2014
Revised and Adopted: June 4, 2018
Approved by UWF Board of Trustees: June 5, 2018
**Issue/Agenda Recommendation:** Conclusion of bargaining of the Collective Bargaining Agreement between the Florida Police Benevolent Association, Inc. (“PBA”) and University of West Florida

**Proposed Action:** The Board of Trustees (BOT) will need to approve the Memorandum of Understanding (MOU) for a $500 one-time non-recurring wage action agreed upon between the PBA and UWF on October 16, 2019.

**Background Information:** Through collective bargaining negotiations between the representatives for the UWF Board of Trustees and the representatives for the Florida Police Benevolent Association, Inc. (PBA), the parties have agreed to terms and conditions for a Memorandum of Understanding (MOU) for a $500 one-time non-recurring wage action. On October 16, 2019, the parties agreed to the MOU and concluded negotiations.

The parties agreed to:

1. To a $500 one-time non-recurring wage action effective the first pay period after ratification from both parties.
2. To be eligible, the employee must have been employed at the University of West Florida in an eligible position on or before August 8, 2019, with continuous employment through October 4, 2019.
3. To be eligible, the employee must have achieved at least a “Satisfactory” rating on his or her most recent performance evaluation.
4. To be eligible, the employee must not have received a notice of non-reappointment, termination, or separation with advance notice.
5. To the amount of the non-recurring wage action being less Social Security/Medicare Tax of 7.65% and Income Tax Withholding of 22%.

**Implementation Plan:** See above

**Fiscal Implications:** $500 one-time non-recurring wage action

**Supporting documents:** Memorandum of Understanding (MOU) tentatively agreed to by PBA and The University of West Florida.

**Prepared by:** Jamie C Sprague, Associate Vice President, Human Resources, 850-474-2156, jsprague@uwf.edu

**Facilitator/Presenter:** Jamie C Sprague, Associate Vice President Human Resources
MEMORANDUM OF UNDERSTANDING
Between The University of West Florida and
Florida Police Benevolent Association, Inc.
Certification No. 1443
Law Enforcement Unit

WHEREAS, the Board of Trustees of the University of West Florida ("UWF"), through its authorized representatives, have met with the representatives of the Florida Police Benevolent Association, Inc. ("PBA") to bargain collectively and have negotiated a University funded non-recurring wage action for University of West Florida employees represented by the PBA;

WHEREAS, the parties mutually agree that by entering into this Memorandum of Understanding, the members of the bargaining unit will be able to realize a non-recurring wage action without delay.

NOW THEREFORE, the Parties agree to the following:

1. For the 2018-2019 fiscal year, all eligible in-unit employees will receive a one-time, non-recurring wage action in the amount of $500 effective the first pay period after both parties ratify this Memorandum of Understanding:

   a. The employee must have been employed at the University in an eligible position on or before August 8, 2018, and the employee must be continuously employed in an eligible position through October 4, 2019, and;

   b. The employee must have achieved at least a "Satisfactory" rating on his or her most recent performance evaluation and not received a
notice of non-reappointment, termination, or separation with advance
notice prior to the effective date of the bonus.

2. The amount of the non-recurring wage action will be less Social Security/Medicare Tax
of 7.65% and Income Tax Withholding of 22%.

For the Florida Police Benevolent Association, Inc.:

________________________________________  ___________
Alan Miller, PBA Representative                   Date

For the University of West Florida:

________________________________________  ___________
Jamie C Sprague, Chief Negotiator                Date
Associate Vice President, Human Resources

________________________________________  ___________
Dr. Martha Saunders, President                   Date

________________________________________  ___________
Mort O'Sullivan, Chair, University of West Florida Board of Trustees

Date

Tentatively Accepted

_________________________  ___________
Jamie C Sprague, Chief Negotiator                Date

_________________________  ___________
Alan Miller, PBA Representative                   Date
**Issue/Agenda Recommendation:** Conclusion of bargaining of the Collective Bargaining Agreement between the Florida Police Benevolent Association, Inc. ("PBA") and University of West Florida

**Proposed Action:** The Board of Trustees (BOT) will need to approve the revisions to Article 22-Wages of the PBA Collective Bargaining Agreement agreed upon between the PBA and UWF on October 16, 2019.

**Background Information:**
Through collective bargaining negotiations between the representatives for the UWF Board of Trustees and the representatives for the Florida Police Benevolent Association, Inc. (PBA), the parties have agreed to terms and conditions for a revision to Article 22-Wages of the Collective Bargaining Agreement (CBA). On October 16, 2019, the parties agreed to the revision of Article 22-Wages of the CBA and concluded negotiations.

The parties agreed to:
1. To strike Article 22.2.
2. To revise Article 22.7 Salary Increase Adjustment for 2019-2020.
3. To add Article 22.8 Minimum Salary.
   a. To establish a minimum salary for Law Enforcement Officer to $37,434 annually.
   b. To establish a minimum salary for Law Enforcement Corporal that is 10% above the established minimum salary in 22.8 for new and existing hires.
   c. To establish a minimum salary for Law Enforcement Officer who is temporarily promoted to Corporal of 10% above the base salary of the Law Enforcement Officer for the time period of the temporary promotion.
4. To add Article 22.9 One-time wage adjustment for those in-unit not affected by the minimum salary increase in 22.8
   a. To establish a one-time wage adjustment as follows:
      1. Under ten years of employment with the University would receive a one-time wage adjustment in the amount of $1,000 to his or her base salary.
      2. Over ten years of employment with the University would receive a one-time wage adjustment in the amount of $1,500 to his or her base salary.
      3. Over twenty years of employment with the University would receive a one-time wage adjustment in the amount of $2,500 to his or her base salary.

**Implementation Plan:**
1. Article 22.7 would be effective March 1, 2020 if the university receives new legislative or new performance based recurring funding for 2019-2020.
2. Article 22.8 would be effective the first pay period after the ratification by both parties.
3. Article 2.9 would be effective the March 1, 2020.

**Fiscal Implications:** Division of Finance and Administration has dollars allocated for these adjustments.
<table>
<thead>
<tr>
<th><strong>Supporting documents:</strong></th>
<th>Revised Article 22-Wages</th>
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**Prepared by:** Jamie C Sprague, Associate Vice President, Human Resources, 850-474-2156, jsprague@uwf.edu

**Facilitator/Presenter:** Jamie C Sprague, Associate Vice President Human Resources
22.1 General Increase:

A. Each eligible employee shall receive any increases appropriated for that purpose by the Florida Legislature for 2017-2020.

B. Employees who meet the criteria for increases as set forth by the Florida Legislature and who have a current performance evaluation of “satisfactory” or better, shall be eligible for the legislatively appropriate increases.

C. Eligible employees whose salaries are funded from a contract, grant, auxiliary, or local fund shall receive salary increases equivalent to employees whose salaries are funded from E&G sources, provided that such salary increases are permitted by the terms of the contract or grant and adequate funds are available for this purpose within the contract, grant, auxiliary, or local fund. In the event such salary increases are not permitted by the terms of the contract or grant, or in the event adequate funds are not available, the Board or its representatives shall seek to have the contract or grant modified to permit such increases.

22.2 Salary Increase Upon Promotion. An employee temporarily promoted to an acting rank pursuant to Article 10 shall receive an increase of ten percent (10%) during the period of the temporary promotion.

22.2 Merit Increases for Performance. Employees may be eligible to receive a pay increase based on performance utilizing the same criteria applied to University Work Force Employees.

22.3 Additives for Special Assignments. The University may provide salary additives to employees selected for special assignments such as Field Training Officer. Prior to implementing such additives, the University shall provide the PBA with the policy including criteria and compensation, for such additives. The PBA may consult with the University prior to the implementation of the additives.

22.4 Salary Increase Adjustment for 2017-2018

A. Effective the second pay period after ratification, the university will provide a salary increase adjustment in the amount of $950 to eligible in-unit employees.
B. To be eligible for the 2017-2018 salary increase adjustment, employees must:

1. Have been hired by July 1, 2017 and been continuously employed through the Monday of the pay period that this salary increase adjustment is being paid to the employee (second pay period after ratification).
2. Have not been issued a Separation with Advance Notice or a notification that they have been terminated or dismissed.

22.6 Salary Increase Adjustment for 2018-2019

A. Effective March 1, 2019, the university will provide a salary increase adjustment in the amount of $650 to eligible in-unit employees.

B. To be eligible for the 2018-2019 salary increase adjustment, employees must:

1. Have been hired by July 1, 2018 and been continuously employed through February 28, 2019.
2. Have not been issued a Separation with Advance Notice or a notification that they have been terminated or dismissed.

22.7 Salary Increase Adjustment for 2019-2020 contingent on Receipt of New Recurring Funds

A. Effective March 1, 2020, the university will provide a salary increase adjustment in the amount of $350 to eligible in-unit employees, provided the University receives new legislative or new performance based recurring funding for 2019-2020 and the new recurring fund are funds for which staff salaries are an allowable expenditure.

In the event the University does not receive such funds, a one-time wage adjustment to the base salary in the amount of 1% will be provided to eligible in-unit employees effective March 1, 2020 from an alternative funding source. Section 22.7 shall be null and void and section 22.5 shall be re-opened for negotiations by the parties. In this situation, no other section provision of the agreement shall be open to renegotiation earlier than section 22.7.

B. To be eligible for the 2019-2020 salary increase adjustment in the amount of $350 (if the University received new legislative or new performance based recurring funding for 2019-2020) or the one-time wage adjustment to the base salary in the amount of 1% in the event the University does not receive such funds, employees
must:

1. Have been hired by July 1, 2019 and been continuously employed through February 28, 2020.

2. Have not been issued a Separation with Advance Notice or a notification that they have been terminated or dismissed.

22.8 Minimum Salary

A. The minimum salary for a Law Enforcement Officer shall be $37,434 annually, effective upon the first pay period after the ratification of this contract by both parties.

B. The minimum salary for a Law Enforcement Corporal shall be 10% above the established minimum salary in 22.8(A) for new and existing hires, effective upon the first pay period after the ratification of this contract by both parties, and shall be 10% above the base salary (i.e., excluding any temporary salary adjustments) of the Law Enforcement Officer on the effective date of the permanent promotion to Corporal. The minimum salary for a Law Enforcement Officer temporarily promoted to Corporal shall be 10% above the base salary of the Law Enforcement Officer on the effective date of the temporary promotion to Corporal and shall remain in effect during the period of the temporary promotion.

22.9 One-time wage adjustment for those in-unit not affected by the minimum salary increase in 22.8

A. A one-time wage adjustment to in-unit Law Enforcement Officer or Law Enforcement Corporal will be given as follows:

1. Under ten years of employment with the University would receive a one-time wage adjustment in the amount of $1,000 to his or her base salary.

2. Over ten years of employment with the University would receive a one-time wage adjustment in the amount of $1,500 to his or her base salary.

3. Over twenty years of employment with the University would receive a one-time wage adjustment in the amount of $2,500 to his or her base salary.

B. This one-time wage adjustment would be effective March 1, 2020.
**UWF Board of Trustees Meeting**  
**Special Full Board Meeting**  
**November 6, 2019**

**Issue/Agenda Recommendation:** Conclusion of bargaining of the Collective Bargaining Agreement between the American Federation of State, County, and Municipal Employees (“AFSCME”) and University of West Florida.

**Proposed Action:** The Board of Trustees (BOT) will need to approve the Memorandum of Understanding (MOU) for a $500 one-time non-recurring wage action agreed upon between the AFSCME and UWF on October 17, 2019.

**Background Information:** Through collective bargaining negotiations between the representatives for the UWF Board of Trustees and the representatives for the American Federation of State, County, and Municipal Employees (AFSCME), the parties have agreed to terms and conditions for a Memorandum of Understanding (MOU) for a $500 one-time non-recurring wage action. On October 17, 2019, the parties agreed to the MOU and concluded negotiations.

The parties agreed to:

1. To a $500 one-time non-recurring wage action effective the first pay period after ratification from both parties.
2. To be eligible, the employee must have been employed at the University of West Florida in an eligible position on or before August 8, 2019, with continuous employment through October 4, 2019.
3. To be eligible, the employee must have achieved at least a “Satisfactory” rating on his or her most recent performance evaluation.
4. To be eligible, the employee must not have received a notice of non-reappointment, termination, or separation with advance notice.
5. To the amount of the non-recurring wage action being less Social Security/Medicare Tax of 7.65% and Income Tax Withholding of 22%.

**Implementation Plan:** See above

**Fiscal Implications:** $500 one-time non-recurring wage action

**Supporting documents:** Memorandum of Understanding (MOU) tentatively agreed to by PBA and The University of West Florida.

**Prepared by:** Jamie C Sprague, Associate Vice President, Human Resources, 850-474-2156, jsprague@uwf.edu

**Facilitator/Presenter:** Jamie C Sprague, Associate Vice President Human Resources
MEMORANDUM OF UNDERSTANDING
Between The University of West Florida and
American Federation of State, County, and Municipal Employees
Local 2201 Council 79 Affiliate.

WHEREAS, the Board of Trustees of the University of West Florida ("UWF"), through its authorized representatives, have met with the representatives of the American Federation of State, County, and Municipal Employees ("AFSCME") to bargain collectively and have negotiated a University funded non-recurring wage action for University of West Florida employees represented by AFSCME;

WHEREAS, the parties mutually agree that by entering into this Memorandum of Understanding, the members of the bargaining unit will be able to realize a non-recurring wage action without delay.

NOW THEREFORE, the Parties agree to the following:

1. For the 2018-2019 fiscal year, all eligible in-unit employees will receive a one-time, non-recurring wage action in the amount of $500 effective the first pay period after both parties ratify this Memorandum of Understanding:
   a. The employee must have been employed at the University in an eligible position on or before August 8, 2018, and the employee must be continuously employed in an eligible position through October 4, 2019, and;
   b. The employee must have achieved at least a "Satisfactory" rating on his or her most recent performance evaluation and not received a notice of non-reappointment, termination, or separation with advance notice prior to the effective date of the bonus.

2. The amount of the non-recurring wage action will be less Social Security/Medicare Tax of 7.65% and Income Tax Withholding of 22%.
For the American Federation of State, County, and Municipal Employees (AFSCME):  

______________________________  ______________________________
Billy Lee, President AFSCME Local 2201  Date

______________________________  ______________________________
Mark Jordan, AFSCME Representative  Date

For the University of West Florida:

______________________________  ______________________________
Jamie C Sprague, Chief Negotiator  Date
Associate Vice President, Human Resources

______________________________  ______________________________
Dr. Martha Saunders, President  Date

______________________________  ______________________________
Mort O'Sullivan, Chair, University of West Florida Board of Trustees  Date

Tentatively Agreed:

[Signature]
Jamie C Sprague, Chief Negotiator, UWF

[Signature]
Billy Lee, President AFSCME Local 2201

[Signature]
Mark Jordan, AFSCME Representative

10/17/19  Date

10/17/19  Date

10/17/19  Date
Issue: Amendment to Employment Agreement for President Martha D. Saunders

Proposed Action: Approve amendment based upon Florida Board of Governors’ compulsory clause for all Florida State University System presidential employment agreements

At the June 19, 2019 BOT meeting, the BOT unanimously approved the President’s new Employment Agreement for the time period January 1, 2020 through December 31, 2020. “Renewals of presidential employment contracts shall be subject to confirmation by the Board of Governors and shall be limited to one-year terms.” BOG Regulation 1.001(5)(c). The Florida Board of Governors’ (BOG) “shall confirm the presidential selection and reappointment by a university board of trustees as a means of acknowledging that system cooperation is expected.” § 1001.706(6)(a), Florida Statutes.

At the August 29, 2019 BOG meeting, the BOG approved the President’s employment agreement for the time period January 1, 2020 through December 31, 2020. At the same meeting, BOG added a requirement for all future FL SUS presidential contracts. BOG also requested that UWF amend the president’s employment agreement to reflect this new requirement.

The new compulsory clause for all presidential contracts that was not already included in the UWF presidential employment agreement approved by the BOT on June 19, 2019 is a requirement that the President “cooperate fully in any reviews or investigation involving University matters in which she may possess pertinent information. This obligation shall survive the expiration or earlier termination of the Agreement.”

Fiscal Implications: The amendment to President Saunders’ employment agreement does not have any known fiscal implications.

Supporting documentation: None

Employment Agreement between the University of West Florida Board of Trustees and Dr. Martha D. Saunders, January 1, 2020 through December 31, 2020 with incorporated amendment.

Prepared by: Pamela Langham, Esquire
General Counsel
plangham@uwf.edu, 850-474-3420, 850-341-1369

Facilitator/Presenter: Mort O’Sullivan, Chair
UWF Board of Trustees
UWF Board of Trustees Meeting
Special Full Board Meeting
November 6, 2019

Issue: Report from the BOT Officer Nominations Ad Hoc Committee

Proposed action: Information

Background information:

The Bylaws of the UWF Board of Trustees indicate that the Chair and Vice-Chair of the Board are to be selected at the last regularly scheduled meeting of the calendar year for a two-year term to begin January 1.

Powers and Duties of Officers

The officers of the Board of Trustees are the chair, vice-chair, executive officer and corporate secretary. The chair and vice-chair shall be selected from the members appointed by the Governor or the Board of Governors by the Board of Trustees at the last regularly scheduled meeting of the calendar year for a two-year term to begin January 1. The university president shall serve as executive officer and corporate secretary of the Board of Trustees. [Powers and Duties of Officers; Article I Organization; Bylaws of UWF Board of Trustees Revision Adopted 6/15/16]

BOT Chair Mort O’Sullivan asked Trustee Adrianne Collins to chair the Officer Nominations Ad hoc Committee and Trustees Dick Baker and Lewis Bear, Jr. to serve on the committee. The committee was charged with submitting nominees for Chair and Vice Chair at the November 6, 2019 special meeting of the full Board of Trustees.

Supporting documents: None

Prepared by: Becky Luntsford, Assistant Corporate Secretary to the Board of Trustees, 850-474-2449, rluntsford@uwf.edu

Presenter: Adrianne Collins, Chair, BOT Officer Nominations Ad Hoc Committee
UWF Board of Trustees Meeting
Special Board Meeting
November 6, 2019

Issue: Formation of Ad Hoc Committee to review BOT Bylaws
       Appointments to the Committee by the Chair

Proposed Action: N/A

Background Information:
The Bylaws of the UWF Board of Trustees provide that the Chair may appoint trustees to standing and ad hoc committees. Chair O’Sullivan is forming an ad hoc committee for the purpose of reviewing and recommending proposed amendments to the UWF BOT Bylaws, if appropriate. Chair O’Sullivan will be appointing trustees to serve on this committee and report their recommendations to the Board at the March 18, 2020 full board meeting.

Recommendation: None

Implementation Plan: The Ad Hoc Committee will meet as needed following appointment and after public notice.

Fiscal Implications: None

Prepared by: Pamela E. Langham, Esquire
             General Counsel
             plangham@uwf.edu
             850-341-1369

Facilitator/Presenter: Mort O’Sullivan, BOT Chair